## 9. Drilling for Excellence

Instructor: Keith Niemann

The citizens we protect deserve nothing less than EXCELLENCE on the fireground. The only way to achieve fireground excellence is to ensure that you are Drilling for Excellence. From instructing recruits to company-level training, there are only so many hours allotted so every drill has to count. This class will discuss building your training program so participants can get the most out of each drill. We will break down several of my favorite training drills and discuss how the building blocks of a "Crawl-Walk-Run" format are essential for success.

**About the Instructor:**
**Keith Niemann** is a 27-year member of the Wichita Fire Department and is currently assigned as an Acting Battalion Chief over the Special Operations Companies. ACH Niemann spent his career assigned to Kansas' busiest engine companies before overseeing WFD's recruit academy for five years. ACH Niemann is President of the Wichita FOOLS of Oz and Chairman of the Wichita HOT fire conference.